NGOs in Hard Development: Strategies for Success
Perspectives for Sustainable Rebuilding of a Devastated Nation
Sylvan C. Jolibois, Jr., Ph.D.
Associate Professor of Civil/Environmental Engineering and Urban/Regional Planning
College of Engineering and Computing
Florida International University
Presentation Outline

- Thematic Framework
- Presentation’s Genesis: Doctoral Dissertation
  - January 12th Earthquake in Haiti
  - NGOs Traditional Role in Development
    - Soft Sector
    - Hard Sector
- NGOs Rebuilding Efforts in Haiti
- Strengths and Weaknesses of Diasporic NGOs
- Strategies for Success
- Where Do We Go From Here?
The African Diaspora: New Global Architecture of Caribbean Development

• Caribbean region is ideally suited to an exploration of alternative development initiatives rooted in new global formations.

• Network instantiated through the Caribbean’s African Diasporic linkages, including the region’s linkages to its immigrant populations residing particularly but not exclusively in the Global North;

• These networks of relationships and their potential role in future development formations are critical.

Jean Rahier, Ph.D.
State Versus Nongovernmental Organization Management of Transportation Resources: A Comparison of Rural Development Projects in Haiti

by

Sylvan Clement Jolibois, Jr.

B.S. (Howard University) 1985
M.S. (University of California at Berkeley) 1987
M.A. (University of California at Berkeley) 1993

A dissertation submitted in partial satisfaction of the requirements for the degree of Doctor of Philosophy in Engineering-Civil Engineering in the GRADUATE DIVISION of the UNIVERSITY OF CALIFORNIA at BERKELEY

Committee in Charge:
Professor Adib Kanafani, Chair
Professor William L. Garrison
Professor Percy Hintzen
Professor Sylvia Lane
The dissertation of Sylvan Clement Jolibois, Jr. is approved:

Chair

May 11, 1993

Date

May 18, 1993

Date

May 19, 1993

Date

William J. Garrison

May 20, 1993

Date

University of California at Berkeley

1993
Focus on Haiti
Knowledge + Collaboration = Partnership for Solutions
Future Earthquake & Risk Mitigation
Haiti January 12th 2010 Earthquake: Internal Migration Patterns

511,405 people have left Port-au-Prince for outlying departments, according to the national Civil Protection Agency.

Number of displaced, by department receiving displaced:
- Artibonite: 162,509 people
- Centre: 90,997 people
- Nord: 13,531 people
- Nord-Ouest: 8,500 people
- Nord-Est: 45,962 people
- Grand Anse: 98,871 people
- Nippes: 33,351 people
- Sud: 25,532 people

Visit: ochaonline.un.org/haiti  www.reliefweb.int
Haiti January 12th 2010 Earthquake: Settlement Sites

The Camp Coordination and Camp Management cluster (CCCM) has identified 334 spontaneous settlement sites in and around Port-au-Prince. CCCM is working on registration of the displaced, improving shelter and creating drainage and latrines in the settlements, focusing on 18 priority sites.

- **500,260** people in 334 spontaneous settlement sites identified by CCCM
- **199,670** people in 18 priority sites identified by CCCM

**MAP**

- **9** established organized sites
- **18** priority sites for decongestion
- **Possible spontaneous settlement sites**

**DISCLAIMER**

The boundaries and names shown and the designations used on this map do not imply official endorsement or acceptance by the United Nations.

**DATA SOURCES**

MMI/STAB/OS and UN Cartographic Section, OCHA, CCCM, JTP-Haiti

**REFERENCE**

CCCM, Master List, 16 Feb 2010

Send comments to ocha.haiti@un.org

Traditional Sectors of Development: SOFT

- Human Capacity Development and Protection of Rights

- Housing
- Hospitality
- Commercial
- Education
- Institutional
Traditional Sectors of Development: HARD

- **Infrastructure**
  - Airports & Seaports
  - Roads & Bridges
  - Water & Wastewater
  - Power & Industrial
  - Telecommunications
<table>
<thead>
<tr>
<th></th>
<th>Description</th>
</tr>
</thead>
</table>
| 1 | PROJECT FINANCIAL CONSULTING  
Feasibility Studies – Private & Public Partnerships – Development Contracts |
| 2 | PROGRAM AND PROJECT MANAGEMENT  
Planning - Contract Administration – Project Controls |
| 3 | ENVIRONMENTAL SERVICES  
Assessments – Studies – Impact Statements – Permitting |
| 4 | ARCHITECTURE & ENGINEERING  
| 5 | CONSTRUCTION MANAGEMENT  
Inspection – Procurement – Controls – Safety – Contract Administration – Permitting |
| 6 | OPERATIONS AND MAINTENANCE  
Schedules & Protocols – Maintenance Support – Owner’s Representation |
NGOs Value in Hard Sector of Disaster Recovery Efforts

Success = 4 (A&E) + 5 (CM) + 6 (O&M)
NGOs in Haiti: Recovery Efforts

- CHF - Major USA “Charity” based Organization in Haiti

**SERVICES**
- 2kms Road, Construction Engineering, Road Restoration,
- Drainage Replacement,
- Culvert Cleaning/Replacement,
- Canal Dredging, Roadway Design

**CLIENT**
USAID – United States Agency for International Development

**LOCATION**
Port-au-Prince, Haiti

**DATE**
2010 - 2012

**COST**
$2,000,000
NGOs in Haiti: Recovery Efforts

- CHF– Major USA “Charity” based Organization in Haiti

**SERVICES**
- Housing Assistance, Construction
- Neighborhood Improvements
- Water and Waste Water Systems

**CLIENT**
- USAID – United States Agency for International Development

**LOCATION**
- Port-au-Prince, Haiti

**DATE**
- 2010 – 2012

**COST**
- $3,500,000
NGOs in Haiti: Recovery Efforts

- Habitat for Humanity International (HFHI), Development Innovations Group (DIG), Build Change.

**SERVICES**
Housing Assistance, Construction

**CLIENT**
USAID – United States Agency for International Development

**LOCATION**
Port-au-Prince, Haiti

**DATE**
2010 – 2010 (6months)

**COST**
$3,000,000
Diasporic NGOs Experience in Rebuilding Efforts

Value = Technical Knowledge + Lots of Experience
Diasporic NGOs Unique Capabilities to Succeed in Haiti

* Large Contingent of Professionals
* Technical Skills and Experience Acquired in North
* Knowledge of Country and Strong Family Relationships
* Access to Same Resources
Diasporic NGOs: Strategies for Success in Rebuilding Haiti

- Understand the challenges (different from usual) and be ready to work for immediate results.
- Soft Sector NGOs must partner/hire Diaspora and Haitian engineers
- Play the hard punch political game for competition or access to resources
- Strategic partnerships with engineering behemoths, e.g., Bechtel, Brown & Root, Carlyle Group.
Where Do We Go from Here

- Strengthen FIU-UWI Partnership to Further Explore NGOs Impacts.
- Validate Original Research and Document Role of NGOs in Rebuilding Infrastructure of Haiti Since Earthquake.


Le Nouvelliste, Une Synthèse des Projets Soumis, 19 Août, 2010.